PMI Authorized Project Management Professional (PMP) Certification Exam Prep

Duration: *4 Day(s)*

Course Overview

Introducing the updated PMI Authorized PMP ® Exam Prep v3—the official PMI prep course to advance your project management skills and prepare for the Project Management Professional (PMP ®) certification exam. It also helps to apply updated principles and concepts as a project manager. Developed by PMI and validated by PMP ® certification holders, this course aligns to the PMP Exam Content Outline and satisfies the 35 training hours required to apply for the PMP ® certification. The course also provides access to online flash cards and several test bank questions that are provided by PMI. ® The current PMP® exam is NOT based solely on the 6th or the 7th edition of the PMBOK® but rather on the 2021 PMI® Exam Content Outline and multiple references including the Agile Practice Guide. Our facilitators are contributors to the 5th, 6th and 7th editions of the PMBOK® and a Premier PMI®ATP and authorized PMP® instructors. They have also participated in the updating of the June 2021 content as well as being key developers of the v3 release of the PMP® course materials and practice questions. Course materials:

- Presentation slides and other content from PMI (including Mastery Questions and Answers)
- Flash cards of PMP terms
- Agile Introduction video
- Test bank questions for each of the six lessons, plus agile concepts (presented 20 at a time to encourage continual review more frequently).
- Greta's Guide to ACE the PMP Book (available March 1 on Amazon in both hard copy and ebook versions)

Additional content for those preparing for the PMP exam (including having their application approved by PMI)

- Test simulator with 2000+ test questions provided by PMI (and written by the same individuals who have written actual exam questions – but not accepted for the exam, mostly because duplicated questions or those very close in content). Random questions presented 60 at a time to replicate the exam environment.

Review this course online at https://www.alta3.com/courses/PMP3

Objectives

- Understand principles and practices recommended by PMI for project management excellence.
- Implement effective strategies for managing and leading successful project teams.
- Design project plans that align with business strategies and organizational goals.
- Evaluate project outcomes and integrate lessons learned for continuous improvement.

Who Should Attend

- Aspiring project managers
- Current project management professionals
- Business analysts
- Team leaders seeking PMP certification

Prerequisites

Attendees should understand and meet the experience requirements for the PMP® certification application.

Course Outline

Lesson 1: Business Environment

1. Define 'project' and its relation to 'project management'.
2. Discuss organizational structures and their impact on project management.
3. Discuss project management principles.
4. Discuss agile principles related to project management.
5. Discuss strategic alignment.
6. Explain business factors' impact on strategic alignment.
7. Determine project alignment with business strategy.
8. Identify business value types.
9. Describe change management theory and organizational change.
10. Define and discuss project governance.
11. Explain project compliance importance.

Lesson 2: Start the Project

12. Define and discuss stakeholders and communication methods.
13. Explain team formation strategies.
14. Describe effective project understanding and execution.
15. Explain hybrid and adaptive lifecycle types.

Lesson 3: Plan the Project

16. Explain the project management plan's importance.
17. Discuss subsidiary project plan content.
18. Overview scope planning for predictive and adaptive projects.
19. Overview schedule planning for predictive and adaptive projects.
20. Determine project budgeting structure.
21. Identify risk strategies and planning.
22. Define quality and its relation to project outcomes.
23. Discuss resource planning for external procurement.
24. Discuss project management plan integration in change management.

Lesson 4: Lead the Project Team

25. Discuss leadership competencies and skill development guidelines.
26. Address leadership styles and team management components.
27. Describe artifacts and usage strategies.
28. Identify empowered teams' characteristics and core functions.
29. Explain communication strategies for project team collaboration.
30. Learn training, coaching, and mentoring value for teams.
31. Explain conflict management importance.

32. Discuss conflict causes, levels, and outcomes.

Lesson 5: Support Project Team Performance

33. Explain improvement implementation methods.
34. Explain performance measurement methods.
35. Compare methods focusing on communication and accountability.
36. Identify project implementation methods and issues.
37. Describe project change implementation methods.

Lesson 6: Close the Project/Phase

38. Define closure reasons and activities for phases/projects.
39. Explain project or phase benefits management and sustainability.
40. Examine knowledge transfer reasons related to project/phase closure.